# **G P D I A N ®** Building knowledge

DASNY's Job Order Contracting Program New Construction Contract Solicitations Pre-Bid Conference March 22, 2021 (Via WebEx) – 10:00 AM

# AGENDA

- DASNY Overview Job Order Contracting Program
- Explanation of Job Order Contracting
- Current Contract Solicitations
- Understanding the Construction Task Catalog (CTC)
- Formula for Calculating the Price Proposal
- Calculating the Adjustment Factors
- Bid Considerations
- MWBE and SDVOB Participation
- Review of Key Points
- Question & Answer Session





#### **DASNY is New York State's Developer**

DASNY is among the nation's largest issuers of low-cost, tax-exempt bonds and one of its biggest public builders.

We finance and construct facilities for:

- Colleges and Universities
- Health-care Providers
- Government Agencies and Authorities
- Non-Profit Organizations





**Job Order Contracting or JOC** is a type of procurement designed to provide faster contracting time to **speed project delivery**.

DASNY's JOC Program is used for a **range of projects** such as:

- small- to medium-size renovation and repair projects
- emergency work to address hazardous conditions
- urgent projects to correct conditions that impact the use and occupancy
- completing punch list work
- probes and other exploratory work

In the past four years DASNY executed work valued at approximately **\$40 to \$60 million** annually through the JOC Program. The average annual value of work executed via the JOC Program is **\$52 million**.





DASNY's JOC program is a competitive procurement method whereby DASNY awards term contracts in 10 Regions for:

General Construction, Mechanical, Plumbing, Electrical, and Asbestos/Hazmat.

JOC contractors provide construction services statewide using a **Catalog of fixed unit prices** that are adjusted by Contractor-Specific Adjustment Factors.

The value of an average DASNY JOC Program project is **approximately \$150,000**, but project **values can range from a few thousand dollars to over \$1 million**.





DASNY awards contracts that have a **one-year base term and three one-year renewal options**.

Prime contractors in DASNY's JOC Program must be bondable.

By submitting a bid, contractors are representing they have **aggregate bonding capacity at least equal to the value of the JOC contract for which the bid is submitted**.

The **successful low bidder must submit a letter from their surety** to evidence their aggregate and per project bonding limits. All bidders **do not** need to submit a letter from their surety with their bid.





Firms interested in DASNY's JOC Program **do not need to be experts in Job Order Contracting or eGordian Software**. Firms awarded JOC contracts will receive ongoing **personalized training** by Gordian, DASNY's Job Order Contracting Consultant.

Firms interested in DASNY's JOC Program must be **experts in their trade, have strong back-office infrastructure, and the capacity to manage multiple projects simultaneously**.

A Firm's **performance** determines if it will continue to receive work.





DASNY is committed to:

- **Diversity in all our procurements**. The JOC Program offers opportunities for MWBE and SDVOB firms as Prime contractors, Subcontractors, and Suppliers
- Maintaining business relationships with firms who are active in our JOC Program, responsive, responsible, and have good project-delivery track records
- Attracting experienced and qualified new firms to our JOC program





### • Job Order Contracting Provides:

- The Ability to Accomplish a Substantial Number of Individual Projects with a Single Competitively Bid Contract
- On-Call Contractors Ready to Perform a Series of Projects at Different Locations for Competitively Bid Prices
- Introduced In the United States in 1985
   DOT, USPS, NASA, HUD
- Over 1,100 Job Order Contracts In Use





- Over \$2 Billion of Construction Placed Annually
- Implemented By Major Cities, Counties, Public Agencies
  - Dormitory Authority of the State of New York
  - State University Construction Fund
  - NYS Department of Transportation
  - NYS Department of Environmental Conservation
  - NYS Office of General Services
  - New York City Department of Education





#### • Faster

 In JOC work can start between 75-85% faster than traditional contracting methods. Days or weeks instead of months. Since the JOC Contractor is already under contract and on-call, DASNY avoids the traditional procurement time.

#### Better Quality

 Since the structure of JOC is a series of individual Job Orders, the JOC Contractor has an ongoing financial incentive to provide a quality project. If the JOC Contractor fails to maintain the desired level of service and quality, DASNY can elect to complete the projects using traditional contracts.

#### • Less Expensive

• JOC can save between 8-15% in total costs over traditional contracting methods. These cost savings occur from reduced design costs, lower procurement costs, lower direct cost of construction, decreased overhead costs, and reduced post award claims.





#### Increased Contractual Control

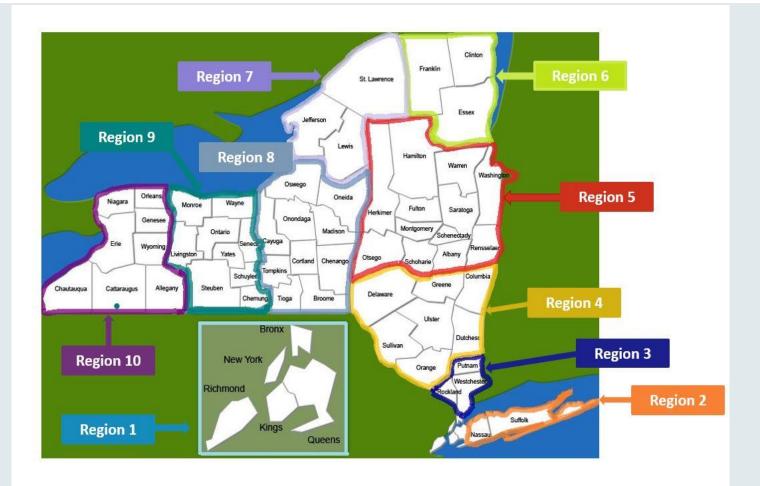
 Each Job Order represents only a small portion of the total volume of work that the JOC Contractor could receive. The JOC Contractor has an incentive to perform to receive additional Job Orders.

#### Improved MWBE / SDVOB Participation

 JOC is a procurement system with the capacity to improve participation of MWBE & SDVOB firms. DASNY can elect not to give future Job Orders to a JOC Contractor that fails to make good faith efforts to meet DASNY's MWBE / SDVOB Goals.











DASNY is procuring **12 new trade contracts** in various regions statewide for its JOC Program including General Construction, HVAC, Plumbing and Asbestos / Hazmat Abatement.

- Seven (7) contracts are **Open-Market** solicitations <u>any experienced and</u> <u>qualified bidder may respond</u>.
- Five (5) contracts are solicitations under DASNY's Small Business, Minority and Woman-Owned Enterprise Pilot Program - <u>only experienced and</u> <u>qualified NYS-certified MWBE and SDVOB bidders</u>, and Small Businesses as <u>defined in the Economic Development law, may respond</u>.





#### **Downstate**

Region	CR #	Description	Bid Security	Maximum Contract Value		
1	513	Electrical	\$25,000	\$3,000,000		
1	514	GC	\$25,000	\$5,000,000		
1 and 3	515	Plumbing	\$25,000	\$1,500,000		
1	516	Asbestos / Hazmat	\$25,000	\$750,000		
2	517	Plumbing	\$25,000	\$500,000		
2	518	Electrical	\$25,000	\$500,000		
3	519	HVAC	\$25,000	\$1,500,000		





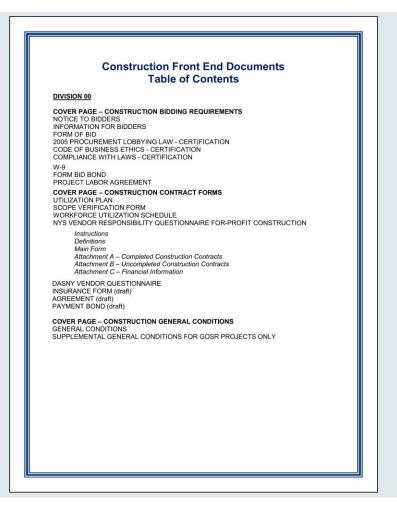
### **Upstate / Western New York**

Region	CR #	Description	Bid Security	Maximum Contract Value		
4	520	Electrical	\$ 25,000	\$500,000		
5 and 6	521	GC	\$ 25,000	\$6,000,000		
8	522	GC	\$ 25,000	\$2,000,000		
9	523	Plumbing	\$ 25,000	\$500,000		
10	524	Electrical	\$ 25,000	\$1,500,000		



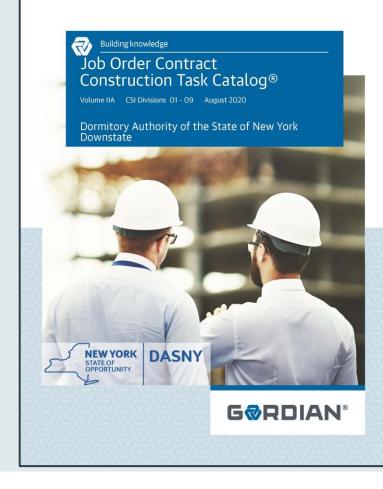


- Volume I
  - Terms & Conditions
    - ✓ New & Revised
  - Information for Bidders
  - Bid & Contract Forms
  - Performance & Payment Bonds (per JO)
  - General Conditions
  - General Requirements
  - Affirmative Action Forms









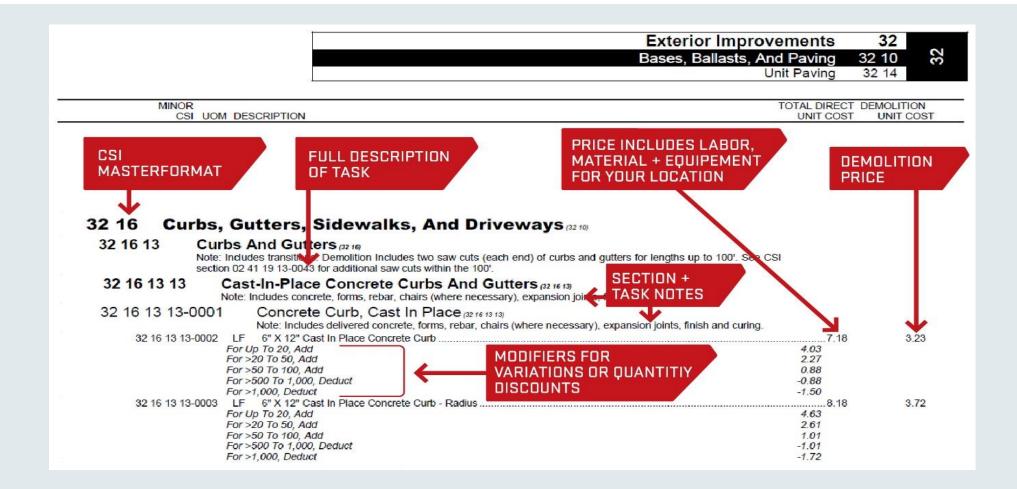
Volume IIA & IIB
 Construction Task Catalogs
 Dated: August 2020

Catalog of Pre-Priced Construction Tasks

- Organized by CSI Master Format 2004
- Unit Prices Calculated using Local Labor, Material & Equipment Costs
- Customized for DASNY







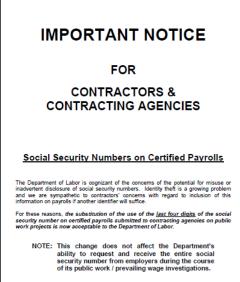


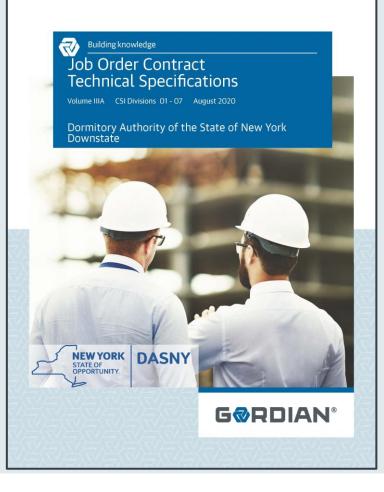


 Volume IIIA, IIIB, IIIC, IIID & IIIE
 Technical Specifications
 Specifies Quality of Materials and Workmanship

**Volume IV** 

NYS DOL Wage Information









#### **Pre-Bid Guidance to Contractors**

- At the time of contract bidding DASNY cannot:
  - Identify or Commit to any specific Project or Locations (other than a Region)
  - Identify or Commit to any specific Quantities, Tasks or Project Values
- The JOC Contract has a Fixed Term with Option Periods
  - Base Term = One Year or When Maximum Contract Value is Reached
  - Three (3) one-year Options (By Mutual Agreement and based on performance)
- The Base Term and each Option has a Maximum Contract Value.





#### **Bid Requirements**

• Competitive Bid

#### NON PLA – 3 AF's

- ✓ Normal Working Hours
- ✓ Other Than Normal Working Hours
- ✓ Non Pre-Priced Work

#### PLA - 5 AF's (Bronx, Kings, New York, Queens & Richmond Counties ONLY)

- ✓ Day Shift Monday to Friday (as defined by the PLA)
- ✓ 2<sup>nd</sup> Evening or 3<sup>rd</sup> Night Shift Monday to Friday (as defined by the PLA)
- ✓ Day Shift Saturday or Sunday (as defined by the PLA)
- ✓ 2<sup>nd</sup> Evening or 3<sup>rd</sup> Night Shift Saturday or Sunday (as defined by the PLA)
- ✓ Holidays (as defined by the PLA)
- Same Adjustment Factors Apply to All Tasks in the CTC<sup>®</sup>
  - ✓ Must Include all Indirect Costs & Profit
- Lowest Award Criteria From an Acceptable, Responsive, Responsible Bidder Wins!





WORK PERFORMED DURING NORMAL WORKING HOURS

### 2

WORK PERFORMED DURING OTHER THAN NORMAL WORKING HOURS





\*PLA AF's & WORK HOURS AS DEFINED BY THE PLA





- Joint Scope Meeting
  - Develop Detailed Scope of Work
- Issue Request for Proposal
- Receive Price Proposal Package
  - Price Proposal Summary
  - Detailed Price Proposal
  - Proposed Project Schedule
  - MWBE and SDVOB Utilization Plan
  - List of Proposed Subcontractor / Suppliers
  - Any Required Submittals, Insurances, NPP Backup, etc.
- JOC Contractor's Price Proposal Package Reviewed and Approved
- Issue Lump Sum Job Order





<u>Payment and Performance Bonds</u>. Low bidder must provide a letter from their Surety attesting to bidder's aggregate and per project Bond Limits. By submitting a bid, bidders represent they have bonding capacity at least equal to the maximum contract value.

**Bonding Requirements.** Bonds are required if:

1) the value a Job Order to be awarded is \$100,000.00 or more, or

2) the **cumulative value** of a Job Order to be awarded plus the value of all previously awarded Job Orders awarded under the Contract is **\$100,000.00 or more**.

**Bond Costs.** The **bond premium is a reimbursable cost** that is included in the price proposal with no mark-up, i.e.: an adjustment factor of 1.0000.





- Adjustment Factors are Good for the Life of the of the Contract See General Conditions, Section 1A.04, Annual Update of the Construction Task Catalogs, D. & E.
- Construction Task Catalogs **updated annually and issued in August**. See General Conditions, Section 1A.04, Annual Update of the Construction Task Catalogs, A.
- Liquidated Damages

Apply on a per Job Order basis





- Contractor is not Guaranteed to Receive any Minimum Amount of work or the Maximum Contract Value
- Contractor has a Continuing Financial Incentive to Provide
  - Responsive Services
  - Quality Work
  - Lower Cost
- Future Job Orders Tied to JOC Contractor Performance
  - No Obligation To Award Projects to JOC Contractors
  - Additional JOC Contracts May Be Bid and Awarded if DASNY is Not Satisfied With JOC Contractor Performance





- Construction Task Catalog or CTC<sup>®</sup> is customized for DASNY
  - Updated annually and issued to contractors in August
  - DASNY Approved Products Specified
  - Uses Local Prevailing Wage Rates
  - Uses Local Material and Equipment Costs
- Filings and Permits
  - Many Projects Do Not Require Permits
  - JOC Contractor to Obtain Permits When Required
  - Fees Paid to Government for All Permits Reimbursed 100%





- Differing Site Conditions
  - Treated as Additional Job Order(s)
- Retainage
  - 5% (Released at Completion of Each Individual Project / Job Order)
- No Substantial Completion (except for larger, more complex projects)
   JOC Projects are generally 100% Complete or Incomplete
- One Payment for Projects Completed Within 45 Days or Costing \$50,000 or Less -Monthly Progress Payments for other Job Orders





## UNDERSTANDING THE CTC®

Review Section 00, pages 1 - 6 of the CTC, <u>Understanding the CTC</u>. It outlines what is included in unit prices and adjustment factors, general rules, or equals, etc.

#### **Key Points:**

- Unit Prices are for Complete and In-Place Construction
- Unit Prices Include Direct costs of Labor, Material and Equipment. Do Not Add Labor.
- Unit Prices Include the Cost of Delivery to Project Site, Unloading, Storage and Handling. Delivery Height is up to 2 ½ Stories





## UNDERSTANDING THE CTC®

- Unit Prices Include Testing, Calibration, Balancing Etc. for New Work
- Unit Prices Include all Fasteners, Bolts, Anchors, Adhesives Etc. For New Work
- Unit Prices Include an Allowance for Waste e.g. carpet, drywall, VCT, ceiling tile, etc.
- Demo Price Includes Loading into Truck or Dumpster.
- If Item Demolished as Part of Different Task, It will Not Be Paid for Separately





## **UNDERSTANDING THE CTC**<sup>®</sup>

- Contractor paid for Installed Quantities Only, No Waste
- Assembly Pricing take precedence over Component Pricing
- 14' Working Height for all work **except** Masonry, which is 4'
- Over those heights, contractor paid for Scaffolding, Scissor Lifts, etc.
- Dumpsters are a Separate Item





## **UNDERSTANDING THE CTC**<sup>®</sup>

- Mobilization Task for Excavation Equipment, Paving Equipment, Cranes, etc.
- Minimum Set up Charges for Core Drilling, Saw Cutting, etc.
- Minimum Charge for Small Area Pavement Repairs
- Paid Separately for Removing Demolition Material and Waste Material From Site
- Modifiers for Small Quantities





## FORMULA FOR CALCULATING THE PRICE PROPOSAL

- UNIT PRICE × QUANTITY × ADJUSTMENT FACTOR = TOTAL FOR TASK
- UNIT PRICE × QUANTITY × ADJUSTMENT FACTOR = TOTAL FOR TASK
- UNIT PRICE × QUANTITY × ADJUSTMENT FACTOR = TOTAL FOR TASK

Total Job Order Amount

\* Non Pre-Priced (NPP) Tasks are Calculated Separately





# **CALCULATING THE ADJUSTMENT FACTORS**

#### **Use Historical Project Data**

- Select a Representative Completed Project
  - You Know Scope and Direct Costs
- Price Project from CTC<sup>®</sup>
- Add on Overhead and Profit
- Calculate the Adjustment Factors



#### **Create a Representative Project**

- Create a Scope of Work
- Get Sub Quotes or Estimate Cost
- Price Project from CTC<sup>®</sup>
- Add on Overhead and Profit
- Calculate the Adjustment Factors







#### **Sampling Method**

• Evaluate a Sampling of the **Anticipated Items** 

# **CALCULATING THE ADJUSTMENT FACTORS**

Work at Administrative Building and Shop

- Doors and Hardware
  - Replace 12 interior doors, hinges and hardware
  - Doors shall be 3x7, solid core wood doors, Grade 2 locksets with knobs
  - Replace 2 push bar exist devices and door closers on exit doors
- Interior Lighting
  - Replace all lay-in troffer fixtures on first and second floors. 48 in total
  - Replace 4 LED exit fixtures
  - Replace 12 industrial fixtures in shop area
- Plumbing Fixtures
  - Replace 8 bathroom sinks, 8 faucets, and 8 toilets in men's and women's bathroom in admin building and shop area
  - Replace 4 water fountains
- Replace Boiler
  - Demo existing boiler and as much piping and venting to accommodate new boiler. Install a new 1028 mbh oil-fired cast iron boiler. Weil-McLain Model 88. No access for packaged boiler. Must field assemble sections. Provide new piping as required.





## **CALCULATING THE ADJUSTMENT FACTORS**

G	Gord	ian	Apps	Tool	s   e	zIQC® Videos At	oout   Feedback   Help   Show All Con	npanies 🗹	Current	Company: N	lew York S	State Dorm	itory Authority Welc	ome Rene Pedroso	
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													First Previous 1 2 Next Last		
				Туре	CSI	Number	Description	UOM	Install Qty.	Demo Qty.	Factor	Review Note	User Note	Category _	
	+		×	0		04 21 13 00-0012	Common Brick As 4" Wall Face Brick (6.4/SF)	SF	0	0	0.9901			Allowance	
	+		×	0		04 21 13 00-0012(0026)	For Colored Mortar, Add	MOD	70	0	0.9901	//		Allowance	
	+		×	0		03 01 30 71-0005	Patch Decks Or Floors, Rapid Set Concrete Repair Material	CF	0	0	0.9901		Detail CON 01 - 80 SF x 1.5 = 10 CF, detail FIL 01 - 200 SF x 2" = 34CF, Total - 44C	Allowance	
	+		×	0		02 89 00 00-0013	Clean Asbestos Surface >1000 SF	SF	500	0	0.9901			Asbest 🏑	
	+		×	0		02 82 00 00-0094	110 To 1000 SF Built-up Tar And Felt Roofing, > 2" Average Thickness	SF	2590	0	0.9901			Asbest 💋	
	+		×	0		02 89 00 00-0020	Portable Waste Decontamination Unit	EA	1	0	0.9901	/;		Asbest 🏑	
	+		×	0		02 89 00 00-0012	Clean Asbestos Surface 501 To 1000 SF	SF	900	0	0.9901			Asbest 🏑	
	+		×	0		02 41 19 13-0206	4" Thick Brick Wall Cutouts, > 4 SF Opening	SF	154	0	0.9901			Asbest 🏑	
	+		×	0		02 89 00 00-0016	Cover Walls, Each Layer, 6 Mil Plastic Barrier	SF	8000	0	0.9901			Asbest 🏑	
	+		×	0		02 81 00 00-0010	Hauling Per Mile Using A Container, Tractor Trailer Or Panel Van	MI	160	0	0.9901	11		Asbest 🏑	
	+		×	0		02 89 00 00-0010	Clean Asbestos Surface <=100 SF	SF	320	0	0.9901			Asbest 🏑	
	+		×	0		02 90 50 00-0239	Decon Chamber	EA	3	0	0.9901	1		Asbest //	
	+		×	0		02 82 00 00-0086	< 125 SF Built-up Tar And Felt Roofing, Up To 2" Average Thickness	EA	35	0	0.9901			Asbest 🏑	
	+		×	0		02 89 00 00-0019	Portable Personnel Decontamination Wash Facility (3 Stage)	EA	1	0	0.9901			Asbest 🏑	





## **CALCULATING THE ADJUSTMENT FACTORS**

- Direct Cost of Work from CTC
- Doors and Hardware \$11,387.04

Lighting	\$ 19,725.20
Plumbing	\$ 22,935.76
<u>Replace Boiler</u>	\$ 57,844.89
TOTAL =	\$111,892.89

- Direct Cost of Work from Quotes or Estimates
  - Doors and Hardware \$11,615.00
  - Lighting \$ 19,093.00
  - Plumbing \$ 22,524.00
  - <u>Replace Boiler</u> \$ 56,738.00 TOTAL = \$109,970.00

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×						
Job Order Contract Contractor's Pric	e Proposal S	ummary- Categor	у			
lob Order Number:	Prebid Estimat	le				
Fitle:	Prebid Estimat					
Contractor:	Massa Constru	uction, Inc.				
Proposal Value:	\$111,892.89					
Proposal Name:	Prebid Estimat	e				
To: Project Manager	1		From:	Contractor Project	t Manager	1995,000 000
Doors and Hardware:						\$11,387.0
Lighting:						\$19,725.2
Plumbing:						\$22,935.7
Replace Boiler:						\$57,844.8
his work order proposal tota	al represents the correct	ct total for the proposal. Any c		tween line totals,		
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Job Order Contract Contractor's Price Proposal Detail- Categor

Job O	Order Number:	Prebid Estimation									
Title:		Prebid Estimation	ate								
Contr	actor:	Massa Const	ruction,	Inc.							
Propo	osal Value:	\$111,892.89									
Propo	osal Name:	Prebid Estima	ate								
	CSI Number	Mod.	UOM	Description							Line Total
Door	s and Hardware				_						
1	01 74 19 00-0011		EA	6 CV Dumpster /1	Ton)	"Construction Debris	"Includ	les delivery of du	moster		\$404.98
			200			hauling, and dispos					0101.00
				Quantity		Unit Price		Factor		Total	
		Inst	allation	1.00	×	\$404.98	×	1.0000		\$404.98	
2	08 14 16 00-0037		EA	3' x 7' x 1-3/8" Sol	id Cor	e, Birch Faced Door					\$3,920.52
				Quantity		Unit Price		Factor		Total \$3.060.00	
			allation	12.00	×	\$255.00	x	1.0000			
		Den	nolition	12.00	x	\$71.71	×	1.0000		\$860.52	
3	08 71 23 00-0004		PR	3-1/2" x 3-1/2" Sta Chrome Finish His		Duty, Full Mortise, F	Plain Be	earing, Brass/Bro	nze, Satin		\$1,298.34
				Quantity	-	Unit Price		Factor		Total	
		Inst	allation	18.00	х	\$72.13	x	1.0000		\$1,298.34	
4	08 71 23 00-2086		EA	3' Push Bar Exit D Von Duprin Series		Rim TypeAnodized	finish:	aluminum or dark	brown.		\$1,555.80
				Quantity		Unit Price		Factor		Total	
		Inst	allation	2.00	x	\$643.44	x	1.0000		\$1,286.88	
		Den	nolition	2.00	x	\$134.46	x	1.0000		\$268.92	
5	08 71 23 00-2219		EA	Surface Mounted	Heavy	Duty Door Closer (I	LCN 40	40XP/4041 Serie	(8)		\$921.08
				Quantity		Unit Price		Factor		Total	
			allation	2.00	х	\$425.88	х	1.0000		\$851.76	
1.4			nolition	2.00	x	\$34.66	x	1.0000	-	\$69.32	
6	08 71 23 00-2219	0183	EA	For Hold Open Ar	m, Ad						\$27.60
		Inst	allation	Quantity 2.00	x	Unit Price \$13.80	×	Factor 1.0000	-	Total \$27.60	
7	08 71 23 00-2254		EA	Entrance/Office F		ed LocksetLocked w					\$3,354.72
		÷		inside. Quantity		Unit Price		Factor		Total	
		Inst	allation	12.00	x	\$279.56	x	1,0000		\$3,354.72	
8	08 71 23 00-2254	0198		For Grade 2, Ded		441104	^	1.0000	6.3		-\$96.00
				Quantity		Unit Price		Factor		Total	-400.00
		Inst	allation	12.00	x	\$-8.00	×	1.0000	-	\$-96.00	_
Subto	otal for Doors and	Hardware:								\$	11,387.04
Light	ting										
9	26 51 13 00-0060	8	EA		", Pris	matic Lensed, Lay-II	n/Troffe		ture		\$15,283.68
		last	allation	Quantity 48.00		Unit Price \$267.58		Factor	-	Total \$12,843,84	
			nolition	48.00	x	\$267.58	×	1.0000		\$2,439.84	
		Den	nolition	48.00	×	\$50.83	x	1.0000		\$2,939.84	
Contra	ctor's Price Proposal De	tail- Category									Page 1 c
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# **CALCULATING THE ADJUSTMENT FACTORS**

#### **Overhead Costs**

Job Order Development

- Joint Scope Meetings
- Reviewing Detailed Scopes of Work
- Building Price Proposal Packages
- Site Supervision and Management
- Safety
- Insurance
- Vehicles
- Home Office Support
- Communications



#### **Putting It All Together**

• Cost of Work Quotes or Estimates =	\$ 109,970.00
•Overhead @ 10% =	<u>\$ 10,997.00</u>
•Subtotal =	<u>\$ 120,967.00</u>
• Profit @ 5% =	<u>\$ 6,048.35</u>
•Total =	\$ 127,015.35
<ul> <li>Price Proposal from CTC<sup>®</sup></li> </ul>	\$ 111,892.89

•\$127,015.35/\$111,892.89 = Adjustment Factor

• Adjustment Factor = 1.1351



# **BID CONSIDERATIONS**

#### **High Quality of Work is Required**

- All Work Must Meet or Exceed DASNY Standards
- Pay Higher Prices For:
  - Better Quality
  - Timely Completion
- Cost of Supervising In-House Force, Subcontractors and Inspecting Work Before Completion
- Prepare and Complete Your Own Punch list







# **BID CONSIDERATIONS**

- Minimum/Maximum Value
- Number of Option Periods
- JOC Contractor Performance
  - Responsive Price Proposals
    - Get to the Job Order Stage Quickly
  - Demonstrated Performance
  - High Quality, Timely Completion
  - Cost Saving Price Proposals
- Adjustment Factors are Good for the Life of the Contract
  - See General Conditions, Section 1A.04, Annual Update of the Construction Task Catalogs, D. & E.
- What About Changes in Prices?
  - Labor
  - Equipment
  - Materials
- Construction Task Catalogs are Updated Annually
  - See General Conditions, Section 1A.04, Annual Update of the Construction Task Catalogs, A.





# **BID CONSIDERATIONS**

## Low Adjustment Factors

- May Lead to Disputes in Price Proposal Review
  - Unsupportable Tasks
  - Exaggerated Quantities
- May Lead to Delays in Job Order Development
  - Takes Longer to Review Price Proposals

## Creates an Adversarial Relationship

- Reduced Volume of Work
- No Option Periods
- Lost Profitability

## •No Change Orders to Improve the Margin

- See General Conditions, Section 1A.04, Annual Update of the Construction Task Catalogs, A. & F.















## **MWBE / EEO/ SDVOB Requirements**

- DASNY's Opportunity Programs Group (OPG) is responsible for ensuring DASNY's compliance with all relevant sections of the Public Authorities Law, Set-Aside Legislation, and Article 15-A and Article 17-B of the Executive Law
- Article 15-A of the NYS Executive Law , requires participation by minority group members and women with respect to state contracts. This requirement includes opportunities for minority- and women-owned business enterprises (MWBEs) and equal employment opportunities for minority group members and women (EEO)
- Article 17-B of the NYS Executive Law, The Service-Disabled Veteran-Owned Business Act, signed into law by Governor Andrew M. Cuomo on May 12, 2014, provides for more meaningful participation in public procurement by Service-Disabled Veteran-Owned Businesses (SDVOBs)





## **MWBE / EEO/ SDVOB Requirements**

#### DASNY's Small Business, Minority and Woman-Owned Business Enterprise Pilot Program

- Enacted by the NYS Legislature in 2019
- Authorized DASNY to establish a four-year pilot program to contract for good and services from MWBE and Small Businesses (as defined by the Economic Development Law)
- SDVOBs counted as Small Businesses
- DASNY has sole authority to designate procurements under the program
- Procurements contracts may include construction and renovation of facilities
- Total value of contracts awarded under the Pilot Program cannot exceed \$20 million or five percent of the value of all contracts awarded in a given fiscal year





#### **JOC MWBE / SDVOB Compliance Guidelines**

- MWBE and SDVOB compliance is evaluated over the term of a JOC contract
- Contractors are encouraged to include participation on each Job Order Issued
- Contractors must maintain a record of their good faith outreach efforts for each job order issued
- Contractors are encouraged to identify and periodically update a team of MWBE and SDVOB subs and suppliers
- Contractors may request assistance from DASNY for referrals of MWBE and SDVOB firms
- Contractors may subcontract all or substantially all of work required in a Job Order to a qualified MWBE or SDVOB firm to increase participation





## **Contract Goal Requirements – Downstate**

			MBE Goal	WBE Goal	EEO Goal	SDVOB Goal
Description	Region(s)	CR #	% of Total	% of Total	% of Total	% Total of
			Contract	Contract	Workforce	the Contract
Electrical	1	513	18 %	12 %	45%	6 %
GC	1	514	18 %	12 %	45%	6 %
Plumbing	1 and 3	515	18 %	12 %	45% / 25%	6 %
Asbestos / Hazmat	1	516	18%	12%	45%	6%
Plumbing	2	517	18%	12%	25%	6%
Electrical	2	518	18%	12%	25%	6%
HVAC	3	519	18 %	12 %	25%	6 %





## **Contract Goal Requirements – Upstate / Western NY**

Description	Region(s)	CR #	MBE Goal % of Total Contract	WBE Goal % of Total Contract	EEO Goal % of Total Workforce	SDVOB Goal % Total of the Contract
Electrical	4	520	18 %	12 %	10%	6 %
GC	5 and 6	512	18 %	12 %	10%	6 %
GC	8	522	18 %	12 %	10%	6 %
Plumbing	9	523	18 %	12 %	10%	6 %
Electrical	10	524	18 %	12 %	14%	6 %





## **Compliance Requirements**

The JOC Contractor shall submit the following, as referenced in the Contract Documents, within the specified timeframes: (Refer to the <u>General Conditions Article 20 – Opportunity Programs, section 20.03</u> for submittal requirements)

- Utilization Plan Submitted via Statewide Utilization Management Plan(SUMP)
- Scope Verification Form (optional at the discretion of DASNY)
- EO 162 Workforce Utilization Report





## **MWBE & SDVOB Payment Reporting**

Effective January 1, 2014, prime contractors holding a DASNY contract are required to use the NYS Contract System to report all subcontractor and supplier payments for contract payments received from DASNY. Go to: https://ny.newnycontracts.com/





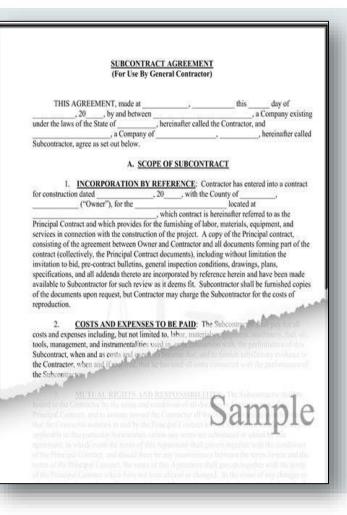


A copy of the **executed subcontract agreement**, purchase order, or letter of intent for each MWBE & SDVOB firm included in the approved Plan is required.

- Submit documentation to: Sabrina Stanback-Weeks OPG Analyst (Downstate) sstanbac@dasny.org
- Submit documentation to: Wendy Lossi OPG Analyst (Upstate) wlossi@dasny.org

**Kimberly Smith** Sr. OPG Analyst (Western NY)

ksmith@dasny.org







## **Finding NYS Certified SDVOBs**

#### Explore the online Directory of NYS Certified SDVOB firms at: www.ogs.ny.gov/Core/SDVOBA.asp



## **Finding NYS Certified MWBEs**

Explore the online Directory of NYS Certified MWBE firms at:

#### https://ny.newnycontracts.com







#### What if my firm does not meet the goals by the end of the contract term?

- Firm may submit a waiver request to DASNY OPG Upstate or Downstate Analyst
- Waiver requests must provide a justification of any participation shortfall
- Waiver requests must be supported by copies of good faith outreach efforts for all job orders issued
- Refer to General Conditions Article 20 Section 20.04 for Good Faith Efforts submittal requirements
- DASNY OPG Analyst will review waiver request and coordinate with DASNY OPG Management concerning approval or denial
- Failure to satisfy goals will result in a finding of non-compliance, the imposition of liquidated damages and potential exclusion from future DASNY contracts

#### DO NOT wait until the end of the contract term to discuss goal compliance issues!





## **DASNY Contacts**



#### **Opportunity Programs Group**

Michael M. Clay, Senior Director Thomas Christian, Assistant Director – Upstate / Western NY Leticia Negron, Assistant Director - Downstate

#### **Job Order Contracting Program**

J. Matthew Moore, Director Wayne A. Benjamin, AIA, Chief Christopher Enzien, Senior Project Manager





# **REVIEW of KEY POINTS**

- Understand How to Price Projects From CTC<sup>®</sup>
- Know the Value of CTC<sup>®</sup>
- Evaluate Risk of an Unrealistically Low Bid
- JOC is a Long Term Relationship
- Volume Driven by the JOC Contractor
  - Put the Right Staff in Place
  - Good Price Proposals
  - High Quality Construction
  - Timely Completion
  - Meeting DASNY's Expectations
  - Solve Problems, Do Not Create Them



# **REVIEW of KEY POINTS**

#### HOW TO OBTAIN CONTRACT DOCUMENTS

- Available at **no cost** to bidders following Pre-Bid Conferences:
- Regional Documents Contain:
  - Bid Forms for Region 1
  - Bid Forms for Region 2
  - Bid Forms for Region 1 & 3
  - Bid Forms for Region 3
  - Bid Forms for Region 5 & 6
  - Bid Forms for Region 8
  - Bid Forms for Region 9
  - Bid Forms for Region 10
- Please see DASNY website for Documents at:
  - <u>https://www.dasny.org/opportunities</u>

Docu	ocuments					
Ľ	Addendum 1	172.86 KB				
Ľ	Volume I - Regions 1, 3, 4, 5, 6 8, 9 and 10	24.27 MB				
Ľ	Volume II - General Requirements	852.44 KB				
Ľ	Prevailing Wage Rates - INFORMATION - Statewide	5.09 MB				
Ľ	DASNY Technical Specifications - Downstate	22.1 MB				
Ľ	DASNY Technical Specifications - Upstate	22.11 MB				
Ľ	DASNY Construction Task Catalog Downstate - August 2020	16.72 MB				
Ľ	DASNY Construction Task Catalog Upstate - August 2020	16.65 MB				

Docu	locuments						
	Addendum 1	171.5 KB					
Ľ	Volume I - Regions 1, 2 and 3 Small Business Pilot Program	24.35 MB					
Ľ	Volume II - General Requirements	852.44 KB					
Ľ	Prevailing Wage Rates - INFORMATION - Statewide	5.09 MB					
Ľ	DASNY Technical Specifications - Downstate	22.1 MB					
Ľ	DASNY Technical Specifications - Upstate	22.11 MB					
ľ	DASNY Construction Task Catalog Downstate - August 2020	16.72 MB					
Ŀ	DASNY Construction Task Catalog Upstate - August 2020	16.65 MB					





# **REVIEW of KEY POINTS**

QUESTIONS REGARDING BID DOCUMENTS

- After today's Pre-Bid Meeting **all questions must be submitted in writing** to an Authorized Contact:
  - Chris Enzien, Senior Project Manager <u>cenzien@dasny.org</u>
  - Construction Contracts at <u>ccontracts@dasny.org</u>
- Bid Results:
  - Bid results can be viewed at the DASNY website: <u>http://www.dasny.org</u>, 48 hours after the Bid Opening





# **G**<br/> **Building knowledge**

## **QUESTIONS & ANSWER SESSION**