

# Revised Proposed Operating Budget 2025-2026 Fiscal Year

#### **Budget Highlights for 2025-2026 Proposal**

- The total 2025-26 proposed operating budget of \$126,870,242 represents an increase of 6.2% over the total adopted operating budget for the 2024-25 fiscal year. This increase is almost entirely due to projected increases in Personal Services expenses including salaries, retirement and health insurance.
- The 2025-26 operating results are expected to show a \$2.6M surplus, primarily as a result of activity in our Public School Districts program, where administrative fees for the life of the bonds are collected at the bond closing.
- **Proposed 2025-26 FTEs** remain consistent with the projected 2024-25 FTEs and budgeted **Salaries** were increased to account for contractually obligated cost of living increases and step advances. It is anticipated that some salary expenses associated with succession planning will be allocated to reserve funds.
- Health Insurance expenses are expected to increase by 11.4% due to higher rates and higher contributions associated with new hires and additional retirees.
- **Retirement contributions** are projected to increase based on projected increases to contribution rates received from the NYS Employees' Retirement System and increases to projected payout for contractually obligated salary increases.
- **Maintenance & Operations** expenses are projected to increase slightly as DASNY expects to see increases in several categories such as office supplies and miscellaneous expense and computer services.
- **Pass Through Insurance** is projected to increase by 5% in 2025-26 (compared to 2024-25 projected expense), as premiums for property and general liability insurance continue to rise.
- **Post-Employment Benefit (OPEB)** decreased significantly from the adopted 2024-25 total, primarily due to favorable interest rates in the most recent actuarial valuation. The allocation of these expenses also reflects a higher portion of DASNY's work to support its public clients, resulting in a shift in our retiree health care costs from private clients. Since this is an employee benefit, we allocate the cost based on payroll. In order to minimize volatility when our support shifts between our public and private clients, we calculate the allocation using a 5-year rolling average of the amount of employee time that has been spent supporting our public and private clients.
- Projected Construction disbursements for 2024-25 are expected to increase 18% from 2023-24 totals.
- **Private Client Financings** are assumed to be consistent with historical average totals.

# 2024-2025 Adopted Budget vs. 2025-26 Proposed Budget

|  |          | ADOPTED<br>2024-25<br>BUDGET | I        | PROPOSED<br>2025-26<br>BUDGET | CHANGE   |                      |        |  |
|--|----------|------------------------------|----------|-------------------------------|----------|----------------------|--------|--|
| Personal Service                         |          |                              | _        |                               |          |                      |        |  |
| Salaries                                 | \$       | 53,942,293                   | \$       | 57,358,969                    | \$       | 3,416,676            | 6.33%  |  |
| Detinement Contributions                 |          | 0.040.504                    |          | 0.045.400                     |          | 024 545              |        |  |
| Retirement Contributions                 |          | 8,313,591<br>3,988,474       |          | 9,245,136                     |          | 931,545              |        |  |
| Social Security<br>Health Insurance      |          | 16,486,172                   |          | 4,158,080<br>18,358,164       |          | 169,606<br>1,871,992 | 11.35% |  |
| Workers Compensation                     |          | 347,190                      |          | 328,000                       |          | (19,190)             | 11.55% |  |
| Dental & Optical                         |          | 282,693                      |          | 385,271                       |          | 102,578              |        |  |
| Miscellaneous Benefits                   |          | 581,500                      |          | 606,500                       |          | 25,000               |        |  |
| Total Benefits                           | \$       | 29,999,620                   | \$       | 33,081,151                    | \$       | 3,081,531            |        |  |
|  | <u>+</u> |                              | <u>+</u> |                               | <u>+</u> | <u> </u>             |        |  |
| Total Personal Services                  | \$       | 83,941,913                   | \$       | 90,440,120                    | \$       | 6,498,207            | 7.74%  |  |
| Maintenance & Operations                 |          |                              |          |                               |          |                      |        |  |
| Rent & Utilities                         |          | 2,337,054                    |          | 2,309,357                     |          | (27,697)             |        |  |
| Office Supplies & Miscellaneous Expense  |          | 1,301,610                    |          | 1,577,754                     |          | 276,144              |        |  |
| Business Travel Expense                  |          | 433,770                      |          | 485,640                       |          | 51,870               |        |  |
| Management & Staff Training              |          | 160,307                      |          | 208,105                       |          | 47,798               |        |  |
| Publications & Memberships               |          | 273,759                      |          | 281,762                       |          | 8,003                |        |  |
| Corporate Insurance                      |          | 1,001,326                    |          | 1,004,232                     |          | 2,906                |        |  |
| Non-Capital Equipment & Equipment Leases |          | 114,150                      |          | 128,700                       |          | 14,550               |        |  |
| Legal Fees                               |          | 200,850                      |          | 200,850                       |          | -                    |        |  |
| Professional Services                    |          | 884,200                      |          | 937,128                       |          | 52,928               |        |  |
| Computer Services & Equipment            |          | 3,489,935                    |          | 3,570,023                     |          | 80,088               |        |  |
| Depreciation Expense                     |          | 413,265                      |          | 424,952                       |          | 11,687               |        |  |
| Payment in Lieu of Taxes                 |          | 125,000                      |          | 125,000                       |          | -                    |        |  |
| Total Maintenance & Operations           | \$       | 10,735,226                   | \$       | 11,253,503                    | \$       | 518,277              | 4.83%  |  |
| Total Internal Operating Budget          | \$       | 94,677,139                   | \$       | 101,693,623                   | \$       | 7,016,484            | 7.41%  |  |
| Pass Through Expenses                    |          |                              |          |                               |          |                      |        |  |
| Pass Through Insurance                   |          | 22,808,314                   |          | 28,993,309                    |          | 6,184,995            |        |  |
| Post Employment Benefits                 |          | (1,971,848)                  |          | (8,563,002)                   |          | (6,591,154)          |        |  |
| NYS Cost Recovery Fees                   |          | 1,000,000                    |          | 1,000,000                     |          | 0                    |        |  |
| Other Program Specific Expenses          |          | 2,914,652                    |          | 3,746,312                     |          | 831,660              |        |  |
| Total Pass Through Expenses              | \$       | 24,751,118                   | \$       | 25,176,619                    | \$       | 425,501              |        |  |
| Total Operating Budget                   | \$       | 119,428,257                  | \$       | 126,870,242                   | \$       | 7,441,985            | 6.23%  |  |

## 2025-2026 Proposed Budget (December) vs. 2025-26 Proposed Budget (March)

|   |    | PROPOSED<br>2025-26<br>GET (December)           |    | PROPOSED<br>2025-26<br>DGET (March)             | (      |                             |        |
|---|----|---|----|---|--------|-----------------------------|--------|
| Personal Service<br>Salaries  | \$ | 57,225,787                                      | \$ | 57,358,969                                      | \$     | 133,182                     | 0.23%  |
| Galaries  | Ψ  | 57,225,707                                      | Ψ  | 57,550,505                                      | $\Psi$ | 155,102                     | 0.2370 |
| Retirement Contributions<br>Social Security<br>Health Insurance<br>Workers Compensation |    | 9,245,136<br>4,137,551<br>18,234,540<br>328,000 |    | 9,245,136<br>4,158,080<br>18,358,164<br>328,000 |        | -<br>20,529<br>123,624<br>- |        |
| Dental & Optical  |    | 377,996   |    | 385,271   |        | 7,275                       |        |
| Miscellaneous Benefits  |    | 606,500   |    | 606,500   |        | -                           |        |
| Total Benefits  | \$ | 32,929,723                                      | \$ | 33,081,151                                      | \$     | 151,428                     |        |
| Total Personal Services   | \$ | 90,155,510                                      | \$ | 90,440,120                                      | \$     | 284,610                     | 0.32%  |
| Maintenance & Operations  |    |   |    |   |        |                             |        |
| Rent & Utilities  |    | 2,291,722                                       |    | 2,309,357                                       |        | 17,635                      |        |
| Office Supplies & Miscellaneous Expense   |    | 1,577,754                                       |    | 1,577,754                                       |        | -                           |        |
| Business Travel Expense   |    | 485,640   |    | 485,640   |        | -                           |        |
| Management & Staff Training   |    | 208,105   |    | 208,105   |        | -                           |        |
| Publications & Memberships  |    | 281,762   |    | 281,762   |        | -                           |        |
| Corporate Insurance   |    | 1,004,232                                       |    | 1,004,232                                       |        | -                           |        |
| Non-Capital Equipment & Equipment Leases  |    | 128,700   |    | 128,700   |        | -                           |        |
| Legal Fees  |    | 200,850   |    | 200,850   |        | -                           |        |
| Professional Services   |    | 937,128   |    | 937,128   |        | -                           |        |
| Computer Services & Equipment   |    | 3,570,023                                       |    | 3,570,023                                       |        | -                           |        |
| Depreciation Expense  |    | 424,952   |    | 424,952   |        | -                           |        |
| Payment in Lieu of Taxes  |    | 125,000   |    | 125,000   |        | -                           |        |
| Total Maintenance & Operations  | \$ | 11,235,868                                      | \$ | 11,253,503                                      | \$     | 17,635                      | 0.16%  |
| Total Internal Operating Budget   | \$ | 101,391,378                                     | \$ | 101,693,623                                     | \$     | 302,245                     | 0.30%  |
| Pass Through Expenses   |    |   |    |   |        |                             |        |
| Pass Through Insurance  |    | 28,993,309                                      |    | 28,993,309                                      |        | 0                           |        |
| Post Employment Benefits  |    | (8,563,002)                                     |    | (8,563,002)                                     |        | (0)                         |        |
| NYS Cost Recovery Fees  |    | 1,000,000                                       |    | 1,000,000                                       |        | 0                           |        |
| Other Program Specific Expenses   |    | 3,746,312                                       |    | 3,746,312                                       |        | 0                           |        |
| Total Pass Through Expenses   | \$ | 25,176,619                                      | \$ | 25,176,619                                      | \$     | 0                           |        |
| Total Operating Budget  | \$ | 126,567,997                                     | \$ | 126,870,242                                     | \$     | 302,245                     | 0.24%  |

## Revenue and Expense Allocation by Program (in thousands)

|  | PROJECTED<br>2024-25 |   | PROPOSED<br>2025-26   |   | Change   |    |   |
|--|----------------------|---|---|---|--|----|---|
| REVENUE*   |                      |   |   |   |  |    |   |
| Private Institutions<br>Mental Health<br>Municipal Facilities<br>NYS Agencies<br>SUNY<br>CUNY<br>Other | \$                   | 7,032<br>29,058<br>2,837<br>17,603<br>16,995<br>47,832<br>1,079                   | 5.7%<br>23.7%<br>2.3%<br>14.4%<br>13.9%<br>39.1%<br>0.9%                  | \$<br>6,971<br>30,611<br>2,980<br>19,085<br>17,898<br>50,468<br>1,156                   | 5.4%<br>23.7%<br>2.3%<br>14.8%<br>13.9%<br>39.1%<br>0.9% | \$ | (61)<br>1,553<br>143<br>1,482<br>903<br>2,637<br>77               |
|  | \$                   | 122,435   | 100.0%  | \$<br>129,168   |  | \$ | 6,733   |
| Other Non-Operating Revenue  |                      | 2,475   |   | 2,475   |  |    | -   |
| Total Revenue  | \$                   | 124,910   |   | \$<br>131,643   |  | \$ | 6,733   |
| ALLOCATED OPERATING EXPENSES*  |                      |   |   |   |  |    |   |
| Private Institutions<br>Mental Health<br>Municipal Facilities<br>NYS Agencies<br>SUNY<br>CUNY<br>Other | \$                   | 6,063<br>29,422<br>1,300<br>17,603<br>16,995<br>47,832<br>1,079<br><b>120,293</b> | 5.0%<br>24.5%<br>1.1%<br>14.6%<br>14.1%<br>39.8%<br>0.9%<br><b>100.0%</b> | \$<br>6,341<br>30,553<br>1,368<br>19,085<br>17,898<br>50,468<br>1,156<br><b>126,869</b> | 5.0%<br>24.1%<br>1.1%<br>15.0%<br>14.1%<br>39.8%<br>0.9% | \$ | 278<br>1,131<br>69<br>1,482<br>903<br>2,637<br>77<br><b>6,576</b> |
| Other Non-Operating Expenses   |                      | 2,200   |   | 2,200   |  |    | -   |
| Total Expenses   | \$                   | 122,493   |   | \$<br>129,069   |  | \$ | 6,576   |
| EXCESS (DEFICIENCY) BY PROGRAM   |                      |   |   |   |  |    |   |
| Private Institutions<br>Mental Health<br>Municipal Facilities<br>NYS Agencies<br>SUNY<br>CUNY<br>Other | \$                   | 969<br>(364)<br>1,538<br>-<br>-<br>-<br>-<br>2,142                                |   | \$<br>630<br>58<br>1,612<br>-<br>-<br>-<br>2,299  |  | \$ | (339)<br>422<br>74<br>-<br>-<br>-<br>-<br>157                     |
| Other Non-Operating  |                      | 275   |   | 275   |  |    | -   |
| Excess (Deficiency) of Revenues over<br>Expenses*  | \$                   | 2,417   |   | \$<br>2,574   |  | \$ | 157   |

\* Includes Pass Through Revenue or Expenses, if applicable.

## Budget and Financial Plan Summary

### April 1, 2023 - March 31, 2029

#### (in thousands)

## **Budgeted Revenues, Expenditures and Changes in Net Assets**

|   | Actual<br>2023-24 | Projected<br>2024-25 | Proposed<br>2025-26 | Proposed<br>2026-27 | Proposed<br>2027-28 | Proposed<br>2028-29 |
|---|-------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
| <b>REVENUE &amp; FINANCIAL SOURCES</b>            |                   |                      |                     |                     |                     |                     |
| Operating Revenues:                               |                   |                      |                     |                     |                     |                     |
| Fees for services                                 | \$118,922         | \$126,324            | \$133,283           | \$137,246           | \$140,215           | \$143,292           |
| Rental & financing income                         | 585               | 475                  | 475                 | 475                 | 475                 | 475                 |
| Other operating revenues                          |                   |                      |                     |                     |                     |                     |
| Non-operating Revenues                            |                   |                      |                     |                     |                     |                     |
| Income on investments                             | 4,943             | 2,000                | 2,000               | 1,500               | 1,500               | 1,500               |
| Other non-operating revenues                      | -3,985            | -3,890               | -4,115              | 8,000               | 8,000               | 8,000               |
| Total Revenues and Financial Sources              | 120,465           | 124,910              | 131,643             | 147,221             | 150,190             | 153,267             |
| EXPENDITURES                                      |                   |                      |                     |                     |                     |                     |
| Operating Expenditures:                           |                   |                      |                     |                     |                     |                     |
| Salaries and wages                                | \$54,999          | \$55,737             | \$57,359            | \$59,505            | \$59,930            | \$60,355            |
| Other employee benefits                           | 26,911            | 30,585               | 33,081              | 34,074              | 35,096              | 36,149              |
| Office Infrastructure                             | 7,185             | 7,563                | 8,561               | 8,561               | 8,561               | 8,561               |
| Legal & Professional services                     | 1,072             | 1,121                | 1,138               | 1,138               | 1,138               | 1,138               |
| Other operating expenditures                      | 1,348             | 1,491                | 1,554               | 1,554               | 1,554               | 1,554               |
| Total Operating Expenditures                      | 91,515            | 96,497               | 101,694             | 104,832             | 106,279             | 107,757             |
| Non-internal operating expenditures               | 21,519            | 23,796               | 25,176              | 40,689              | 42,211              | 43,809              |
| Total Operating Budget                            | 113,034           | 120,293              | 126,869             | 145,521             | 148,490             | 151,566             |
| Non-Operating Expenses                            | 3,447             | 2,200                | 2,200               | 1,700               | 1,700               | 1,700               |
| Total Expenditures                                | \$116,481         | \$122,493            | \$129,069           | \$147,221           | \$150,190           | \$153,266           |
| Excess (Deficit)<br>of revenues over expenditures | \$3,984           | \$2,417              | \$2,574             | \$0                 | \$0                 | \$0                 |