



DASNY


ANDREW M. CUOMO
Governor

ALFONSO L. CARNEY, JR.
Chair

GERRARD P. BUSHELL, PH.D
President & CEO

Memorandum

TO: Sara P. Richards, Associate General Counsel, Office of Counsel

FROM: Robert S. Derico, R.A., Senior Environmental Manager 

DATE: June 18, 2018

RE: *State Environmental Quality Review (SEQR) Type II Determination* for Montefiore Medical Center's *Refinancing of Existing Debt*, New York City, Borough of the Bronx, Bronx County, New York

Description of Proposed Action and Proposed Project. Montefiore Medical Center ("MMC" or the "Medical Center") has requested financing from DASNY ("Dormitory Authority State of New York") for its *Refinancing of Existing Debt* (collectively, the "Proposed Project"). Based on a review of the attached Credit Summary Update, dated June 14, 2018, it has been determined that the Proposed Action would involve DASNY's authorization of the issuance of one or more series of 30-year taxable and/or tax-exempt, fixed- or variable-rate, Series 2018 bonds sold through a negotiated sale, in an amount not to exceed \$988,000,000 in funding at one or more times, under DASNY's Hospitals Program.

More specifically, the proceeds from the Series 2018 bond issue or issues would be used for the Proposed Project, which would consist of the refunding of all or a portion of DASNY's Montefiore Medical Center Federal Housing Administration ("FHA")-Insured Mortgage Hospital Revenue Bonds, 2008 Series A (\$41 million), advance refunding of Montefiore Medical Center GNMA Collateralized Taxable Revenue Bonds, Series 2011 (\$56.4 million), advance refunding of Montefiore Medical Center's Government National Mortgage Association ("GNMA") Collateralized Taxable Revenue Bonds, Series 2016A & 2016B (\$175 million), refinancing of commercial loans and other indebtedness of the institution and/or its affiliates in the approximate amount of \$240 million. Additionally, the bonds would be utilized for the reimbursement of funds expended on capital projects for Montefiore Medical Center, White Plains Hospital, and other affiliates in the amount of \$400 million.

Institution. MMC is a voluntary, not-for-profit, 1,536-bed acute care teaching hospital located in the Bronx, New York. The Medical Center was organized in 1884 as a hospital for patients with chronic disabling conditions. The Medical Center operates three acute care divisions: The Henry and Lucy Moses Hospital Division (the "Moses Campus"), a 779-bed facility located in the North section of the Bronx, which includes a 106-bed Children's Hospital; The Jack D. Weiler Hospital Division (the "Weiler Campus"), a 421-bed hospital at Yeshiva University's Albert Einstein College of Medicine in the East Bronx; and a 325-bed Wakefield Campus, which was purchased in 2008, located at 633 East 233rd Street. The Medical Center operates an extensive health care system, including a wide range of ambulatory care services,

programs of medical education and research and community outreach programs throughout its service area. The Medical Center is the university hospital for, and the primary affiliate of, the Albert Einstein College of Medicine.

In addition to its acute care hospital based programs, the Medical Center operates one of the nation's largest hospital based home health agencies; a multi-site ambulatory care network of community-based health centers throughout the Bronx and Yonkers, New York; a methadone maintenance treatment program; the Montefiore Medical Group, a multi-specialty group practice with 21 sites located throughout the Bronx and Westchester County; a contract management organization; an information technology consulting group; and two housing corporations.

SEQR Determination. DASNY completed this environmental review in accordance with the *State Environmental Quality Review Act ("SEQRA")*, codified at Article 8 of the *New York Environmental Conservation Law ("ECL")*, and its implementing regulations, promulgated at Part 617 of Title 6 of the *New York Codes, Rules and Regulations ("N.Y.C.R.R.")*, which collectively contain the requirements for the *State Environmental Quality Review ("SEQR")* process. The refinancing of existing debt is a Type II action as specifically designated by 6 N.Y.C.R.R. § 617.5(c)(23) of SEQR. Type II "*actions have been determined not to have significant impact on the environment or are otherwise precluded from environmental review under Environmental Conservation Law, article 8.*" Therefore, no further SEQR determination or procedure is required for any component of the Proposed Action identified as Type II.

The Proposed Action was also reviewed in conformance with the *New York State Historic Preservation Act of 1980 ("SHPA")*, especially the implementing regulations of section 14.09 of the *Parks, Recreation and Historic Preservation Law ("PRHPL")*, as well as with the requirements of the Memorandum of Understanding ("MOU"), dated March 18, 1998, between DASNY and the New York State Office of Parks, Recreation and Historic Preservation ("OPRHP"). In compliance with Article III, Section 3.0 of the MOU, OPRHP would be notified of the Proposed Project being funded with bond proceeds. It is the opinion of DASNY that the Proposed Action would have no impact on historical or cultural resources in or eligible for inclusion in the National and/or State Registers of Historic Places.

Attachment

cc: Dena T. Amodio, Esq.
Gerard E. Klauser
SEQR File
OPRHP File

Credit Summary Update

Montefiore Health System Obligated Group
Bronx, New York

June 14, 2018

Program: Hospitals

Purpose: Refunding/Refinancing, New Money

New Issue Details

One or more series of 30-year taxable and/or tax-exempt, fixed and/or variable rate Series 2018 Bonds are to be sold through a negotiated sale in an amount not to exceed \$988 million at one or more times.

- Co-Bond Counsel – Hawkins Delafield & Wood LLP
McGlashan Law Firm P.C.

Purpose

- Current refunding of DASNY's Montefiore Medical Center FHA-Insured Mortgage Hospital Revenue Bonds, 2008 Series A (\$41 million).
- Advance refunding of Montefiore Medical Center GNMA Collateralized Taxable Revenue Bonds, Series 2011 (\$56.4 million).
- Advance refunding of Montefiore Medical Center GNMA Collateralized Taxable Revenue Bonds, Series 2016A & 2016B (\$175 million)
- Refinancing of commercial loans and other indebtedness of the institution and/or its affiliates in the approximate amount of \$240 million.
- New money for reimbursement of capital projects for Montefiore Medical Center, White Plains Hospital and other affiliates in the amount of \$400 million.

Expected Security

- An Obligation issued under the Master Trust Indenture ("MTI") will be secured by a pledge of the Medical Center's gross receipts.
- A Debt Service Reserve Fund, if required by investors.
- A mortgage on the Medical Center's core hospital facilities, if required by investors.

Expected Ratings: **BBB Category**

Overview

Montefiore Medical Center (the "Medical Center") is a voluntary, not-for-profit, 1,536-bed acute care teaching hospital located in the Bronx, New York. The Medical Center was organized in 1884 as a hospital for patients with chronic disabling conditions. The Medical Center operates three acute care divisions: The Henry and Lucy Moses Hospital Division (the "Moses Campus"), a

779-bed facility located in the North section of the Bronx, which includes a 106-bed Children's Hospital; The Jack D. Weiler Hospital Division (the "Weiler Campus"), a 421-bed hospital at Yeshiva University's Albert Einstein College of Medicine in the East Bronx; and a 325-bed Wakefield Campus, which was purchased in 2008, located at 633 East 233rd Street. The Medical Center operates an extensive health care system, including a wide range of ambulatory care services, programs of medical education and research and community outreach programs throughout its service area. The Medical Center is the university hospital for, and the primary affiliate of, the Albert Einstein College of Medicine. In addition to its acute care hospital based programs, the Medical Center operates one of the nation's largest hospital based home health agencies; a multi-site ambulatory care network of community-based health centers throughout the Bronx and Yonkers, New York; a methadone maintenance treatment program; the Montefiore Medical Group, a multi-specialty group practice with 21 sites located throughout the Bronx and Westchester County; a contract management organization; an information technology consulting group; and two housing corporations.

Description of the Series 2018 Bonds

- The Bonds are special obligations of DASNY.
- The Loan Agreement is a general obligation of the Medical Center.
- The Bonds are payable from payments made by the Medical Center pursuant to the Loan Agreement, the Obligation issued under the MTI and certain funds and accounts established under the Resolution.

Approvals

- Resolution to Proceed – December 13, 2017
- SEQR Filing – June 19, 2018*
- PACB Approval – June 20, 2018*
- TEFRA Hearing – June 29, 2018*

Anticipated dates - *

Recent Information

Staff's presentation to the Board for a Resolution to Proceed in December 2017 contemplated a refunding transaction. Montefiore Medical Center has presented a



Credit Summary Update

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more comprehensive plan of finance and has increased the refunding & refinancing transaction to include tax-exempt and taxable new money components of approximately \$400,000,000 for revised authorization of \$988 million. Also, since the presentation of the Resolution to Proceed for this transaction, the Medical Center has requested that the bonds be secured by an obligation issued under an MTI and intends to form an Obligated Group of one.

The new money components consist of taxable and/or tax-exempt proceeds for reimbursement of \$400 million in capital costs expended on Montefiore Medical Center and its affiliates. Montefiore intends to issue as much tax-exempt debt as possible with tax analysis currently under review.

Montefiore Medical Center will exit the FHA Insured Mortgage Program and seeks to restructure their debt consistent with the useful life of their projects and to achieve a level debt service structure. As a part of the debt restructuring, there will be an extension of debt as well as the deferral of principal. The tax-exempt debt restructuring will be consistent with federal tax law and is subject to Tax Counsel approval. The plan also contemplates the issuance of taxable bonds to reimburse Montefiore for the cost of certain capital projects undertaken previously which will improve the hospital's liquidity.



DASNY

DIVISION OF PUBLIC FINANCE AND PORTFOLIO MONITORING
PORTIA LEE, MANAGING DIRECTOR
PREPARED BY: GERARD E. KLAUSER (518) 257-3635



**Montefiore Health System Obligated Group
Sources and Uses of Funds**

Sources of Funds:

Bond Proceeds	\$	917,135,000	
Premium		30,842,460	
Other Sources:			
DSRF Release		12,230,000	
Debt Service Fund Balance		6,524,707	
Total Sources	\$	966,732,167	

Uses:

% of Par

Fund Deposits			
Construction Fund -New Money	\$	400,000,000	
Refunding Escrow	\$	553,564,968	
Expenses			
Cost of Issuance		3,690,849	0.40%
Authority Fee	200,000		0.02%
Bond Counsel	750,000		0.08%
Institution's Counsel	875,000		0.10%
Trustee Fee and Counsel	30,000		0.00%
Printing	25,000		0.00%
Rating Agency	500,000		0.05%
SEQR and TEFRA	115,849		0.01%
Accountants	125,000		0.01%
Financial Advisor	250,000		0.03%
Title Insurance	810,000		0.09%
DAC	10,000		0.00%
Underwriter's Discount		9,476,350	1.03%
Total Uses	\$	966,732,167	

Montefiore Medical Center
 Summary of Taxable Bond Proceeds Uses
 15-Jun-18

	<u>Amount</u>	
<u>White Plains Hospital Projects 2014-2018 YTD</u>		
Modernization Program Plan II	82,957,118	
Modernization Program Plan III	24,965,757	
Cancer Center - Renovation	9,487,713	
Cancer Center - Expansion	38,291,265	
Hospital Office Building	1,843,554	
99 Business Park Drive	5,226,830	
Sub Total	<u>162,772,237</u>	CONs 101076, 131261, 142166,151187, 161086, 161193, 172111
<u>Capital Budget assets</u>		
Equipment including IT placed in service 2016-2017	122,690,143	
Capital Renovations placed in service 2016-2017	65,819,240	
Equipment including IT YTD 2018	14,615,636	
Capital Renovations and IT YTD 2018	24,796,452	
Sub Total	<u>227,921,472</u>	-
Total, Capital reimbursement uses	<u>390,693,709</u>	Possible DASNY taxable
Other uses	<u>219,306,291</u>	Corporate Taxable
Grand total, taxable uses	<u>610,000,000</u>	

Montefiore Medical Center
 Fixed Asset Additions (not financed) 2016 and 2017

Building Renovations and Improvements	Amount
1 Executive Blvd, Yonkers NY	59,461
1075 Central Avenue, Yonkers	16,816
1180 Morris Park Avenue	238,884
1301-1317 Castle Hill Ave. aka 2175 Westchester, Suite 8	11,145
14/16/18 GABRIEL AVE	18,518
141 South Central Avenue, Hartsdale	213,850
1510 Waters Place	81,999
1515 Blondell Ave	96,419
176 EAST 210TH STREET	79,545
1818 Watson Ave.	12,584
1886 Easchester Road	5,411
2005 JEROME AVE	5,988
2068 JEROME AVENUE	952,517
2100 BARTOW AVE - MMG BAY PLAZA	243,514
2527 Glebe Ave	184,248
3 O'Dell Plaza, Yonkers NY	827,486
3011 Boston Road	38,924
3199 Bainbridge	8,963
3306 ROCHAMBEAU AVENUE	54,183
3320 ROCHAMBEAU AVE	673,396
3335 STEUBEN AVE	179,089
3380 Reservoir Oval	165,837
3510 Johnson Ave	423,048
3544 JEROME AVE	86,474
3636 WALDO AVE	416,101
434-440 White Plains Road	214,134
555 South Broadway, Tarrytown	333,621
6 Executive Blvd, Yonkers NY	110,763
80 E 210TH ST	21,569
853 Longwood Ave. Bronx	71,899
90 E 210TH ST.	199,054
aka 600 Bronx Boulevard	37,166
CENTENNIAL BUILDING	1,272,738
CENTRAL LAUNDRY	2,180,327
CENTRAL PAVILION - gold/red zone	4,960,204
CHCC	56,397
Children's Medical Center	1,622,430
CMO - YONKERS SITE	332,841
D.T.C. BUILDING - blue zone	84,676
FORDHAM PLAZA WIC PROGRAM	99,399
FOREMAN PAVILION - silver zone	5,013,089
HIP- Bronx East	1,130,040
HIP- Coop City	278,752
HIP- Cross County	118,237
HIP- Grand Concourse	259,622
HOFFHEIMER PAVILION	3,997,589
Hutch Metro Ambulatory Campus	617,659
Hutch Metro Center	25,401
KLAU CORRIDOR	49,895
KLAU PAVILION	274,565
MAP	606,950
MAP GARAGE	24,027
MARBLE HILL FAMILY PRAC	501,758
MMG - WAKEFIELD	113,372
Monte North Ambulatory Care Center	13,116
Monte North Division	4,595,350
3411 Wayne Avenue	21,431,900
3450 Wayne Avenue	26,547
MOSES RESEARCH BUILDING	94,742
New Data Center	327,180

ONE FORDHAM PLAZA	56,306
Regan Building	132,818
ROSENTHAL SOUTH PAVILION	475,937
ROSENTHAL SOUTHEAST PAVILION	509,619
SERVICE BUILDING	2,090,880
STORAGE BUILDING	149,249
Tarrytown Cardiology Office	90,849
University Ave Administration	26,873
UNIVERSITY HTS FAMILY PRACTICE	181,041
WEILER DIVISION	5,089,160
Westchester Square - Hospital	825,099
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	65,819,240

Equipment Department	Amount
REVENUE CYCLE	54,021
ACCESS IN LATINO COM	417,790
ADDICTION MEDICINE	40,672
ADMIN/NURSING	85,224
ADMINISTRATION	731,813
ADMITTING/REGISTRAT	15,675
ADOLESCENTS	49,066
ANESTHESIA	671,205
ANIMAL CARE	50,555
CAFETERIA	212,027
CARDIAC CATHETERIZAT	548,727
CHEMISTRY	45,297
CHILDREN'S	161,138
Crit Care Med Oper	36,432
CSM - HRA	13,058
Customer Srvcs Moses	5,760
DIALYSIS	196,000
DISASTER PREPAREDNES	583,890
Electrocardiography	34,166
ELECTROENCEPHALOGY	100,078
EMERG DEPT - MED - M	187,922
EMERG DEPT - PEDS	32,555
ENGINEERING	3,813,580
ENVIRONMENTAL SERVIC	806,801
EP LAB	16,473
FOOD AND NUTRITION	131,256
GI SUITE	294,313
HEALTH INFORMATION	50,508
Heart Pst Trspln Cos	8,945
HEMATOLOGY	50,536
HOLDING - MED SURG	254,355
HOME HEALTH - CHHA	113,892
HOUSE STAFF OFFICE	19,967
HSR/REGISTRATION	6,200
HUMAN RESOURCES OPER	30,953
INFANTS	176,260
IPCU	16,116
LAUNDRY	135,422
LEAD SAFE HOUSE	29,808
LIS IMPLEMENT OPER	18,500
Mat Dist - Cent Supp	3,758,094
MATERNITY DELIV ROOM	752,409
MED CLINICS-PEDS-OP	11,078
Medical Group	65,338
MEDICAL INTRVN UNIT	61,675
MEDICAL SYSTEMS ENGI	10,164
MEDICINE HOSPITALIST	163,398
MESSengers/MOTOR VEH	123,738
MICU	129,715
MIS BUSINESS FIN SVC	1,405,616
MIS CLINICAL SYSTEMS	3,399,338

MIT TECHNOLOGY SVCS	80,142,893
MMP LAB SERVICES	6,550
MMTP @ PORT MORRIS	8,950
Molecular Pathology	5,889
MONTE FAC PRACT MGMT	28,439
Monte Learning Netwk	17,345
MOTHER/BABY	31,379
MRI	5,719,680
Netwrk Perform Grp	423,347
NEUROLOGY TEAC	24,955
NEUROSURGERY (NW8)	2,944
NEWBORN NURSERY	49,892
Non-Invasive - Echo	50,978
NUCLEAR MEDICINE	32,977
OB/GYN ULTRASOUND-OP	169,113
OFFICE OF GME	11,600
OFFICE OF THE EXECUT	18,300
Office of the President	3,924
ONCOLOGY A	11,804
OR - GENERAL SURGERY	1,301,870
OR - INSTRUMENT ROOM	136,726
OR - NEUROSURGERY	406,439
OR - ORTHOPEDICS	154,658
OR - TRANSPLANT	39,307
OR - VASCULAR	599,166
OUTPATIENT PHARMACY	143,575
PACU	12,336
PAIN CENTER MAP	8,250
Pathology Finance	1,045,381
PATHOLOGY OPERATIONS	1,212,488
PCCU	26,792
Ped Amb Hem/Onc	22,730
PEDIATRIC SVCS NEC	62,561
PEDIATRICS	14,635
PEDS AMB CARD PULM	5,137
PEDS CATH LAB	722,074
PEDS GI PROC RM	60,400
PERFORM EXCELLENCE	42,013
PERFUSION TEAM	372,458
PERIPHERAL VASCULAR	112,305
PHARMACY	69,973
Physician Practice	1,109,818
PSYCHIATRY (K2)	7,970
PURCHASING	22,380
RAD THER 21st CENONC	680,409
RADIOLOGY	5,939,442
REHABILITATION MEDIC	64,031
RESPIRATORY THERAPY	22,326
RVCU K5	182,000
School Health Program	58,358
SECURITY	229,038
SICU	13,246
SPEECH AND HEARING	25,766
SR VP CMO	112,885
SR VP HR	38,492
SURGERY	195,040
TRANSPLANT IMMUNOLOG	15,472
UROLOGY	164,242
VASCULAR TESTING	9,300
Wakefield Mental Health Clinic	251,222
WALDO AVENUE STAFF	88,954
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	122,690,143

Grand Total

188,509,383

Montefiore Medical Center
 Equipment Spending YTD June 15, 2018

MMC1

Cost Center/Order Name	Sum of Document Amount
ENVIRONMENTAL SERVICES	85,200
CARDIAC CATHETERIZATION	467,842
PEDIATRICS CATH LAB	46,200
PEDIATRIC GI PROCEDURE ROOM	4,400
ENGINEERING	756,765
Distribution Center	7,591
PHARMACY	7,337,412
SECURITY	208,777
COMMUNICATIONS	31,567
Network Performance Group	9,900
GI SUITE	132,628
MRI MOSES	19,456
ADMINISTRATION	96,250
OUTPATIENT PHARMACY REVENUE & EXPENSE	24,817
PATHOLOGY OPERATIONS	103,967
MESSENGERS/MOTOR VEHICLES	63,367
Non-Invasive - Echo Lab	19,584
ADMINISTRATION/NURSING	481,845
MICU	486,477
EMERGENCY DEPT - MEDICINE	101,328
OR - EAR NOSE THROAT	114,255
Environmental Services - Wakefield	57,900
ENGINEERING	847,399
PHARMACY	6,330
GI SUITE	5,652
ADMINISTRATION	16,620
PSYCHIATRY	74,470
ANESTHESIA	106,686
ENVIRONMENTAL SERVICES	126,830
Material Distribution - Central Supply	14,670
NON INVASIVE CARDIOLOGY	202,749
ENGINEERING	157,634
LAUNDRY	21,900
RADIATION THERAPY CONTRACT	705,114
SECURITY	9,348
NEONATAL ICU	1,769
OUTPATIENT PHARMACY REVENUE & EXPENSE	7,760
ADMINISTRATION/NURSING	72,222
OR - CARDIOTHORACIC - EINSTEIN	48,625
MICU	31,841
CCU	39,000
EMERGENCY DEPT - MEDICINE	52,750
MARKETING, COMMNCATNS & PUBLIC RELATIONS	1,440
MIS TECHNOLOGY SERVICES	148,811
SR VP CHIEF MEDICAL OFFICER	58,970
REAL ESTATE AND FACILITY DEVELOPMENT	306,456
WALDO AVENUE STAFF HOUSING	20,300
PSYCHIATRY	102,010
ORL - OPERATIONS	71,243
UROL - OPERATIONS	76,256
ENGINEERING WESQ	42,187
MBHC-WSQ MENTAL HEALTH ADMIN	35,396
Pathology Private Practice	-
ADMINISTRATION	15,503
ADMINISTRATION	23,254
FACILITIES MANAGEMENT	11,880
OB/GYN-FMUS DIV	248,940
OB/GYN-CTR WMN HLTH EASTCHESTER	29,198
MW CARD-CHF	12,335
UROL-PRIVATE PRACTICE	51,942
ENT-DEPARTMENTAL FUND	141,660
PEDS-PRIV PRAC HARTSDALE	1,361
MED GENERAL INTERNAL MEDICINE - CHIEF	9,600
	14,615,636

Montefiore Medical Center
 Building Renovation and IT Spending YTD June 15, 2018

MMC1
 (Multiple Items)

Description	Sum of Exp YTD
LIS Replacement	1,445,431
DEVELOPMENT DEPT CONSOLIDATION	8,213
LOBBY INTERIOR RENOVATION	22,500
FERRAND BLDG RENOVA & COPD	302,365
CERTIFICATE OF OCCUPANCY AMENDMENT	82,959
MMG EXPANSION 2300 WESTCHESTER AV	2,192,398
MO HOFHEIMER PHARMACY RENOVATION	196,325
MARBLE HILL BLOOD CLINIC RENOVATION	340
WEILER AUDITORIUM AV UPGRADE	2,049
WAKEFIELD MED SURG INP UNIT	20,113
EZ TIME STAFF SCHEDULING	9,984
EHR & REV CYCLE CORE SYS REPL WITH EP	2,336,602
CHAM II DECANTING	138,916
NEUROPSYCH CLINIC RENOVATION	86,397
ENGINEER & SUPPORT APPLE HARDWARE	3,287
DIVISION OF SUBSTANCE ABUSE ACQUISITI	51,450
PC REFRESH PROJECT	3,037
CONTACT CTR INFRASTRUCTURE PAT ENGAGE	173,131
FOREMAN 2 MICU	5,800
CHAM 3 POCT	802
WAKEFIELD CAREGIVER SUITE-5TH FLOOR	958
ACQUISITION OF MED OFF-3765 BDWAY, RI	12,500
MOSES DATA CENTER UPGRADE	4,920
INVASIVE CARDIOLOGY HEMO-SYSTEM REPLA	9,742
MMG RIVERDALE SITE EXPANSION	9,945
RSE CHAM EXPANSION-PEDS	22,868
FACULTY PRACTICE ADMIN OFFICE	870
LOCAL LAW-CYCLE 8 ALL CAMPUSES	2,045
TOMOTHERAPY INSTALLATION	7,360
BARTOW AVE FINISH & FURNITURE	47,316
CO-OP CITY DREISER LOOP	10,643
5525 BROADWAY-GROUND FLOOR	30,453
ITSM OFFICE	333
MAP 8 I.M. RENOVATIONS	1,800
CENTRAL STERILE SUPPLY	45,421
TRANSPLANT CLINICAL EXP-RSE 2	9,563
MMG PRACTICE AT WHITE PLAINS RD, E'CH	185,209
CENTRAL 3 SORTING AREA	6,796
CASTLE HILL SPACE RENEWAL	700
1510 WATERS PL.-ADOLESCENT	9,732
MOSES-210TH ST LOBBY GIFT SHOP	7,325
1695 EASTCHESTER RD, FAMILY PL	4,415
EINSTEIN 1ST FL-ED TRIAGE AREA	91,638
WAKEFIELD ED TRIAGE	9,500
SAP MOBILITY SOLUTION	914
3636 WALDO AVE UPGRADES	17,515
REGAN PARKING LOT EXPANSION	7,280
EINSTEIN VOICE UPGRADE CORE	20,007
WIRELESS NETWORK UPGRADE	26,142
ORANGEBURG NEW DATA CENTER	744,849
EPF 17.X UPGRADE	195,834
ENSEMBLE PHASE 4	9,302
SAP FI_MM EHP7 UPGRADE	2,475
PACS CORE UPGRADE TO V4.0 SP7	94,938
MUSE UPGRADE	1,760
WPH 4.17-EPIC BEAKER LIS IMP	1,781,239
RCO & CONTRACTING OFFICE-TARRYTOWN	3,296
CRI RELOCATION-6 EXECUTIVE PLAZA	732
HOME CARE OFFICES AT SCARSDALE	930
FCC PEDS EXPANSION PROJECT	76,209
CFO OFFICE-TARRYTOWN	728
EINSTEIN 2ND FLOOR-DIALYSIS	35,818
3636 WALDO AVENUE WINDOW REPLACE	175,216
Medicine PA Space - Einstein 2nd	61,760
HV1 and Exhaust Fan - 1st Fk. Areas	2,000
17-0002-A Windows 2003 Servers Compli	271,229
Dual LCD CPN Monitoring System	32,588
NCC - Service Desk Renovation	32,115
Local Law 11_Foreman Pavilion_IAR #17	28,290
Local Law 11_F.C.C. Pavilion_IAR #17-	413,340
IDF Closets Refresh (1)	82,263
IDF Closets Refresh (2)	5,315
Omega Room Project	2,935

16-0097-A MMG - Expand Primary Care F	34,499
2017 Desktop Refresh	48,950
Monte UPS Replacement Project for 201	267,796
Expansion of Oracle Exadata and Busin	889,912
FISP Cucle 8A Investigations	3,535
CPP - Deerfield Re-Design	2,995
Central Supply Chiller	67,537
17-0010-A Ambulatory and Remote Site	24,742
17-0011-A Network Upgrade and IP Tele	21,847
NY Associates and GI Acquisition	72,708
Patient Room Furniture Replacement	148,680
Yonker Data Center Tier III Upgrade	449,529
Rosenthal 2 Expansion - Transfusion M	(1,549)
2nd Floor Remodel 3335 Steuben Ave	172,737
Plated single tray cook-chill cart	467,150
Yonkers Corporate Internet Infrastruc	169,281
General Peds Division Work Space	24,575
Peds GI Faculty Room	1,958
Learning Network C	407,731
Consolidation of Specialty Pharmacy w	9,100
Nanthealth and Philips DeviceConx Upg	107,870
MAP FISP	14,105
MRT FISP	1,115
Complete renovation of Offices	95,000
Department of Medicine - Administrati	452,250
3 South Showers	28,950
Vascular Imaging Solution	292,000
Cbord software support	67,897
MAQUET Medical Systems - Weiler NICU	17,070
GutFreund Fetal Heart Center IAR 16-0	88,790
Pressure Monitor	34,200
Desktop Refresh Phase 2	462,586
Renovations to Teaching Lab Phase II	63,565
Telecommunications System	45,882
Chairman/Administrative Suite- Moses	62,280
General Design Fees Project	774,905
17-0038-A - Healthy Planet - IAR, CER	743,901
17-0039-A Care Management - UM (Tapes	540,140
Nephrology Division Telephone Upgrade	6,185
Vaccine Refrigerators and Freezers	99,024
Dept. Medicine Move from Hutch Tower-	314,865
Renovation of "Training Room" to acco	40,515
Rosenthal 3 and 4 Expansion	57,099
16-0048-A New Rochelle Cardiology Pro	2,532,223
DOOR REPLACEMENT AND REPAIRS - JCAHO	30,984
3325 Bainbridge Wireless Upgrade	7,132
Ultrasound system replacement	276,960
Interventional Cardiology_Decanting	60,101
Human Resources Corridor	17,465
WAKEFIELD ADMIN. OFFICE CAMERAS AND A	8,633
Kitchen Ventilation Demand	3,675
Cooling Tower Fill Replacement Basin	18,634
Aquamantys Generator Upgrade program	55,247
Security Closet Equipment	21,740
Radiology Philips US replacement (Mos	182,060
Einstein CCTV system	9,671
Pyxis Expansion and Upgrade to ES Pla	96,672
2018 Desktop Refresh - Phase 1	402,458
Renovation of PACU Countertop and Plu	10,465
Transformer 4 Replacement	102,610
Epic Eco-system Build in ODC	446,771
Rosental Main Lobby-Glass Panel	50,224
Repair of Security cameras and interc	19,678
General Design Fees Project - Westche	107,967
Weiler and Wakefield IT Closets	12,317
Kitchen Make Up Fan Replacement	80,200
Dept. Medicine Move from Hutch Tower	1,969
Instrumentation, Equipment purchase t	332,937
INSTALL OF PAN UNIT - FOR PAYMENT ONL	41,095
Centennial Aruba Wireless Upgrade	20,310
Room R (IR) Software upgrade (Clarity	194,156
Breast Imaging Center Mammo reading w	59,919
Wall Mounting Arm Replacements	28,100
MMG FCC Diagnostic Equipment OB/GYN D	22,036
OR New flooring in the core and Suppl	29,905
Raise Ceilings in Wakefield OR and in	23,642
MRT Basement Domestic Water Pump	11,950
Central Infill Minor FISP 8B Repairs	41,472
24,796,452	